Teaming Up to Provide Self-Sufficiency Services for Low-Income Customers





United Way for Southeastern MI Contacts





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Overview





- Overview of the Partnership
- Innovative approach to promoting self-sufficiency
- Outcomes and Lessons Learned
- Q & A





UWSEM 2-1-1 is formed with the support of DTE Energy

DTE Energy Notices
Trends: Traditional
Assistance is Not
Enough to Help

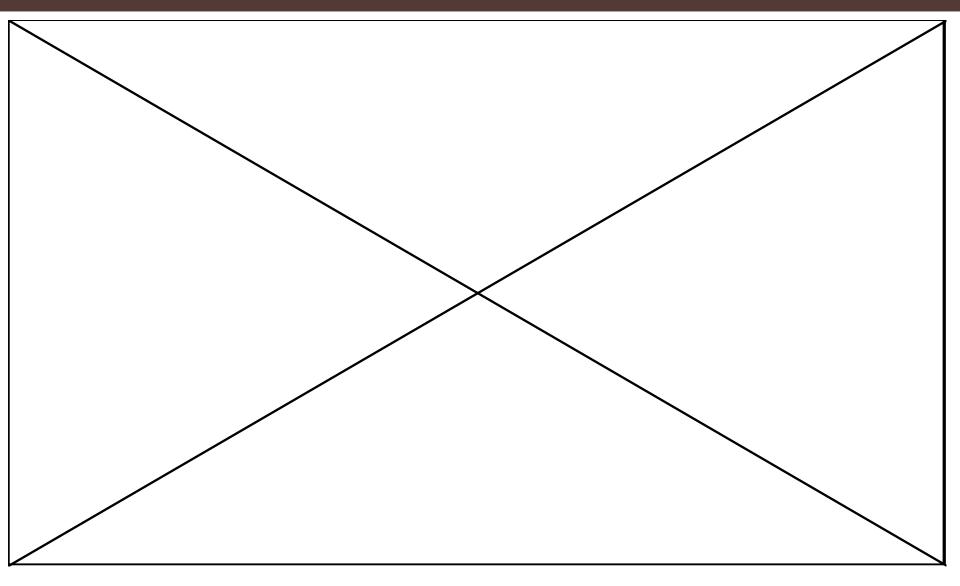
2005 2006 - 2012 2014

2-1-1 Notices Trends: Utility Assistance is Repeatedly the #1 Need in the Region DTE & United Way for Southeastern Michigan partnered for an innovative solution

Overview of the DTE Energy/United Way Partnership TTE Energy







The Low Income Self-Sufficiency Program (LSP)





What is LSP?

- Dignified Model: customer contributes; not a "handout"
- Affordable monthly payment based on income
- Arrearage forgiveness
- United Way for Southeastern Michigan provides the intake and a pathway to self-sufficiency

^{**} LSP payment plan amounts are 4% - 6% of income (less than the 6% affordable energy burden line)

The Low Income Self-Sufficiency Program (LSP)











DTE







Leverages the strengths of Community Partnerships



DTE Energy Services for LSP Customers









Energy Optimization

- √ Home energy consultations
- ✓ Energy Efficiency Assistance (EEA): furnace tune-ups or some cases furnace replacements
- √15,000 LSP customers touched by EO over last three years





United Way for Southeastern Michigan LSP

Care Coordination and Self-Sufficiency





a household's ability to pay for basic needs such as food, medicine, transportation and housing as well as utilities, through acquiring and managing earned income.

SELF SUFFICIENCY GOALS OF LSP





A *holistic* self-sufficiency approach with the following goals:

- 1. Move families from crisis to stability
- 2. Move families from stability to independence







Person-centered

Customized Care

Care-Help-Hope Motivational Mantra





Vulnerable:

36% of our LSP customers report having some sort of chronic condition/disability that impacts daily living (and ability to work)

- Often retired and/or disabled
- On a fixed income
- Not able/interested in rejoining the workforce
- Goal: Maintenance of utilities and basic needs

Coordination Plan:

- ✓ Assessment
- ✓ Resources for Basic Needs Stability
- ✓ Education
- ✓ Case Coordination
- ✓ Follow-up/Advocacy





Crisis:

50% of our customers state they lack income to support meeting all basic needs

- Experiencing a threat to health or safety
- Needs to resolve crisis before planning for long-term solutions
- Goal: Household stability and eventual self-sufficiency

Coordination Plan:

- ✓ Resources for Stabilizing Household
- ✓ Education
- ✓ Case Coordination
- √ Follow-up/Advocacy





Self-Sufficiency:

Most customers (84%) indicate they are taking steps to improve their financial situation since enrolling in LSP; the most prevalent short- and long-term goals include:

Additional schooling, Getting a better job/increasing income, Home Ownership, Entrepreneurship

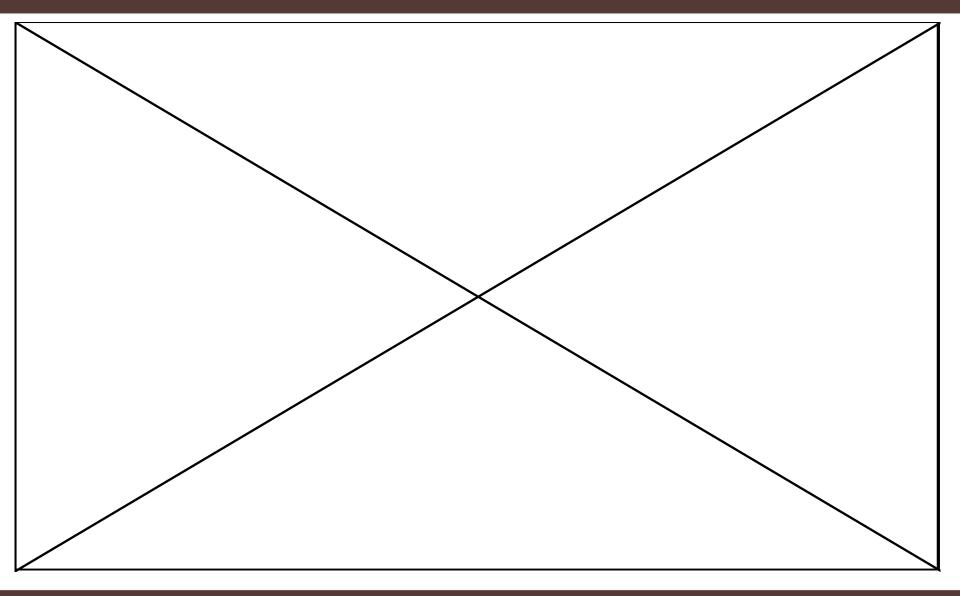
- Has income
- Not experiencing any crises
- Ready to grow income
- Goal: Self-sufficiency

Coordination Plan:

- ✓ Budget Coaching
- ✓ Education
- ✓ Case Coordination
- √ Follow-up/Advocacy







MEASURING SUCCESS





10 Domains

Housing Health care Income **Transportation Adult Literacy** Disability Food Family Relations **Employment** Safety

*Utilities

Stable

Has access to immediate temporary Has supports and resources

Sufficiency

Can meet all of their basic needs with assistance

Sustainable Self-**Sufficiency**

Can pay all their bills and put some funds away for the future

Clients are tracked every 6 months Basic Needs Assessment score trends are analyzed over time

Self-

Sufficiency

Can pay all

their bills

with limited

assistance

Goal is progressive movement along the Basic Needs domains



LSP Program **Entry**

Crisis

immediate need which

can impact

well-being

The LSP program has demonstrated success in providing assistance to low income customers





Metrics	2014-15 LSP Results	Other Programs*
Service disconnection rate (%)	2%	55%
Plan success rate (%)	90%	8%
Customer Satisfaction	96%	70%
Customers' usage within limit (%)	97%	50%
Basic Needs Assessment Score	+13.7%	Unknown

^{*} Includes other forms of energy assistance (one-time crisis payments) and mandated shut-off protection plans

Weighted Year 1 Basic Needs Assessment Scores





Pilot Metric Goal	Stabilize		Vulnerable Maintain Met		Self-Sufficiency Long-term Growth In Progress	
Status Domain	Initial	Follow Up	Initial	Follow Up	Initial	Follow Up
Income	2	2.4	2.5	2.8	2.4	2.5
Employment	1.3	1.3	1.2	1.1	1.7	1.7
Housing Status	2.9	3.8	3.8	3.8	4.1	4.1
Food Availability	2	2.1	2.4	2.4	2.5	2.5
Safety	4.1	4.2	4.4	4.3	4.7	4.6
Disability and Life Skills	2.2	2.6	2.7	2.3	3.4	3.6
Family Relations	2.5	2.8	3.3	3.5	3.4	3.2
Transportation	2.3	2.8	3.3	3.5	3.4	3.3
Health Care	3.8	4.2	4.6	4.8	4.1	4.3
Adult Literacy	2.8	3	3.5	3.3	3.9	3.7
Overall Scores	2.5	2.9	3.1	3.2	3.3	3.3

Growth
No Change
Decline





THE REAL NEED: JOBS, JOB TRAINING, SOFT SKILLS TRAINING!

- Most of our customers have access to a support system, transportation, and possess some type of education.
- 69% of our customers are employed less than fulltime

Plans for the Future





Workforce Solutions

- UW/DTE partnership to recruit candidates for DTE career positions
- Leveraging UW's current donor base to explore expansion of corporate giving opportunities to include job and career pathways for LSP customers



LSP Customer receiving resume coaching from a DTE hiring manager at one of United Way's Job Informational Sessions







How Else Can We Reach Low-Income Audiences & Empower Self-Service?

Smart Utility Systems





Smart Utility Systems (SUS) is the #1 fastest growing SaaS

cloud-based platform addressing Energy Sustainability & Water

Conservation challenges by focused on delivering Smart

Customer Engagement, Smart Mobile Workforce, and Smart

Analytics to the Energy and Utility industry.





Innovators leading accessible technology to all, recognized by:























Why SUS Developed Bill Savings Navigator







40 million low to mid-income households in the U.S.

\$70 billion spent annually among this group on utilities

14% of total income

VS.

6% average household vs. 3% high-income household

Why SUS Developed Bill Savings Navigator







"Our philanthropic goal is to make this information accessible to all, which is why we've built the SCM app not only to be ADA-compliant and cost-effective, but also with versions like Bill Savings Navigator for income-qualified citizens," Deepak Garg, SUS CEO/Chairman.

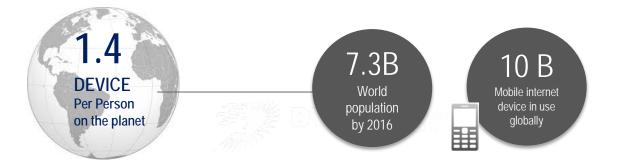
Focus on Mobility & Cloud











Half of the adult cellphone owners in the US have apps on their phones

Pew Research Centres Internet and American Life Project

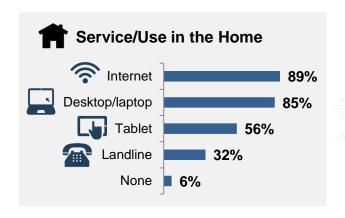
Internet and Mobile Use Study

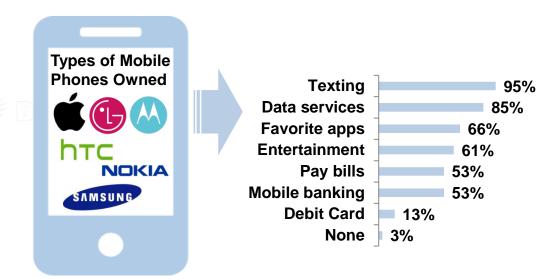






- Majority of customers have Internet in home
- Apple & Samsung were most common mobile phones







Favorite Phone Apps

Banking apps and Facebook were mentioned most frequently as a favorite app.

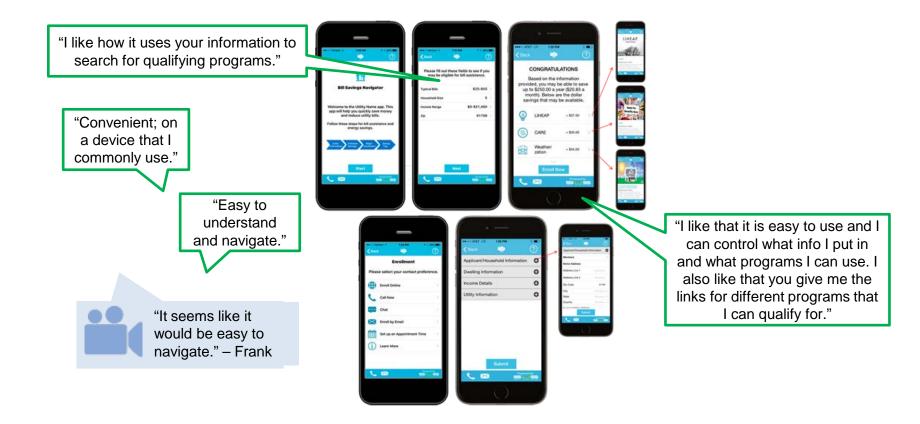
Study completed by DEFG, 2016. Contact: www.defgllc.com

Mobile App "Likes"









Study completed by DEFG, 2016. Contact: www.defgllc.com

Mobile App Reluctance







Those in the first Focus Group unanimously agreed that they would feel comfortable providing the information shown in the screenshot, but would not feel comfortable providing a social security number, if this was ever needed.





"I think maybe rent cost should be taken into consideration when asking about household income as well because rent and electric are my two biggest expenses but both are necessary."

"I think it should be customized. You should be able to customize it to fit you, what you need as far as I know that I wouldn't do weatherization because I don't own a home." - Jakara

7%

Would **not** be willing to enter the information requested by the app because of security concerns or because they do not own a smartphone

Study completed by DEFG, 2016. Contact: www.defgllc.com

Bill Savings Navigator Development

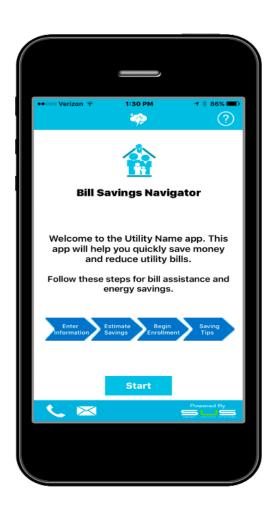






Customer-Centric Dev:

- Minimal clicks increase program participation by 20-30%
- App retention improves with consistent messaging
- Paper application may not reach relevant audience



Smart Utility Systems- Bill Savings Navigator

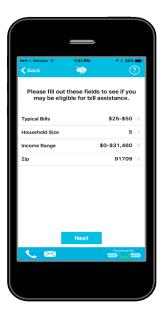




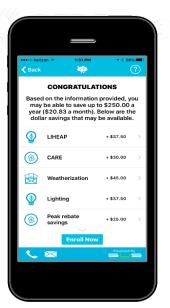


Income-qualified utility bill usage and payment platform

- Lower the cost of billing accounts receivable processes
- Increase collection revenue with this income-qualified
- Cloud-based configuration key to cost/benefit analysis











Provide users bill budgeting and management



Simplify efficiency program participation



Smart Utility Systems- Next Steps







Continue the Quest for Innovative Solutions to Address Global Challenges:

- Global Sustainability
- #1 Energy & Water SaaS Cloud Customer Engagement
 Platform
- Partner with more like-minded associations
- Continue bringing attention to this audience segment

Contact SUS:

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Learn More: <u>www.smartusys.com</u>







