

Agenda

- Overview
- Why invest in a volunteer program?
- How does it all fit together?
- Keeping volunteers engaged: Case studies
- Challenges when working with corporate volunteers
- Tips for choosing the right partnerships



SMUD | Overview

Service area population

1.4 million

Board members

Budget

\$1.47 billion 2,071

Customers

614,143



Sacramento skyline at night, as seen from the American River

Employees

Credit rating

AA⁻ Standard & Poor's

Aa³ Moody's

AA- Fitch



Geography | Service Territory Sutter County Placer County El Dorado County Yolo County **SMUD Service Territory** Sacramento, CA San Joaquin County



Why invest in a volunteer program?



The business landscape is changing

Socio-economic factors

Customers expect us to do more than ever

Generational differences and cultural diversity

Slow pace of economic recovery

Balancing customer needs and expectations

New technologies and communication methods



More than 80% of consumers consider corporate citizenship when deciding



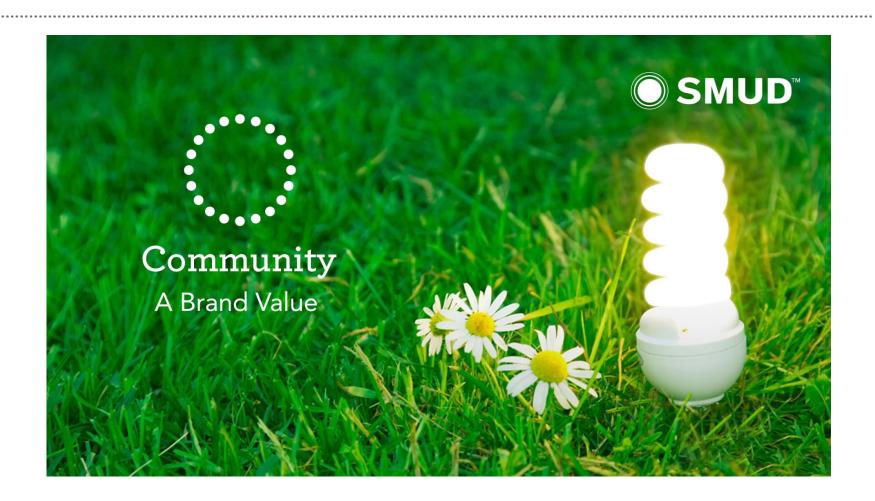
Source: 2013 CONE COMMUNICATIONS/ECHO GLOBAL CSR STUDY

Our business case for volunteerism

Increases employee skills Strengthens Increases community employee perception engagement



What does SMUD do in the community?







How does it all fit together?



Our approach

Part of a comprehensive program



Our giving priorities reflect our values

Leadership

- Economic Development
- Civic Leadership

Community

- Diversity & Culture
- Healthy, Sustainable Communities



Ingenuity

- Education (focusing on Science, Technology, Engineering & Math)
- Innovation

Integrity

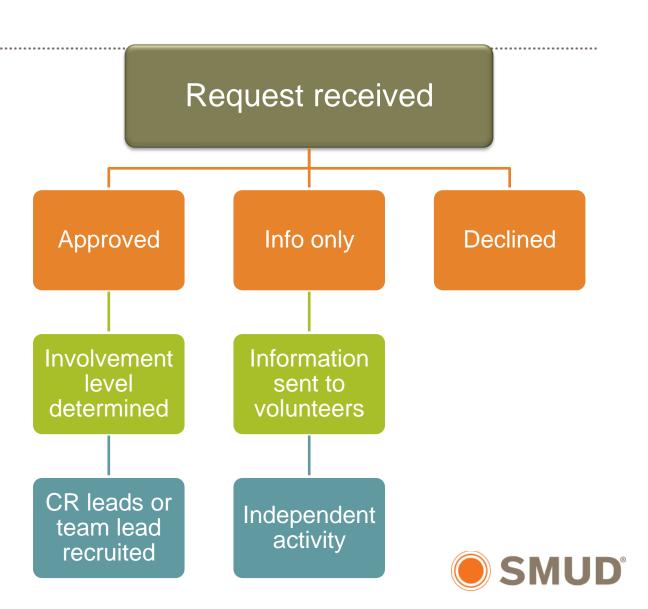
- Environmental Stewardship
- Supplier Diversity



Volunteer request pipeline

All requests are generated from one of three sources:

- 1. Internal (employee)
- 2. External (other)
- Community Relations Staff



Event categories

SMUD Sponsored Event

Defined sponsorship activities and benefits

CR is involved in all activities and resources

CR may lead, or may recruit lead

Partnership

SMUD desires an ongoing relationship

Ongoing activities, may include sponsorships

CR offers support and resources

SMUD Sanctioned Event

SMUD approves event, but is not a sponsor

Non-CR organizer may be lead

CR offers support and resources

Info Only Event

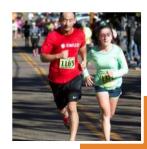
SMUD is not involved in the event

Non-CR organizer is lead; may include independent activities

CR offers minimal support



Something for everyone!



One Time Events

- Runs/Walks
- Parades
- Cleanups
- Community improvements



Ongoing Programs

- Educational programs
- Community based programs
- Mentoring programs



2014 by the numbers...

85%

 SMUD employees that volunteered for at least one cause or activity

25

Volunteer events

\$118,160

 Value of employee volunteer hours and fundraising

\$357,000

 Employee giving through United Way Combined Charities



And the community is noticing

JD Power and Associates

- #1 in U.S. for customer satisfaction, midsize utilities, 2014
- # 1 California, 2004-2014

Computer World

Best Places to Work in IT, midsize, 2007-2014









Keeping volunteers engaged: Case studies



Partnerships: Soil Born Farms and Fairytale Town

- Multi event sponsorships
- Event and individual volunteers
- Future additional activities
 - On site demos
 - Potential site improvements





Volunteer activity: Run to Feed the Hungry Benefitting Sacramento Food Bank and Family Services

- Team entry
 - 94 participants
 - SMUD sponsored 40 entries
 - Thanksgiving morning
- Fundraising
 - Raised \$4,678
 - CEO and Assistant GM captains
- Team SMUD apparel
- Offered high media and customer exposure





Sponsorship: Walk a Mile in Her Shoes Benefitting Women Escaping a Violent Environment

- Executive recruitment and buy in
 - Personal note from CEO inviting participation
- Events to keep event fresh and top of mind
 - Videos
 - Inclusion in company wide daily email
 - CEO matching funds
 - "Bring a Friend" week
 - Ticker on internal web for employee donations
 - Giant shoe in lobby
 - Vote for CEO's shoes
 - Team high heel training
- Visible success
 - 126 men in branded hard hats, vests, and heels
 - \$33,200 raised



Challenges when working with corporate volunteers

- Finding the right balance of activities
- Equity in event support
- Walking the political line
- Volunteer commitment
- Represented vs. unrepresented employees
- Unclear expectations
- Volunteerism vs. volun"told"ism





Tips for finding the right partnerships

- Develop short-term outcomes to create a sense of achievement and satisfaction
- Find individual one-day placements and one-day projects
- Identify projects that a smaller group or family can do together
- Align with your employees' interests
- Demonstrate the linkage to company values
- Screen your partners and requests
- Plan early





Q & A

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